

# **Hybrid Threats: Cartel and Gang Links to Illicit Global Networks**

Dr. John P. Sullivan and Dr. Nathan P. Jones

## **Acknowledgements:**

The authors would like to thank Research Assistant Christian Pamfile for his coding of the USDOJ court documents on the Venezuelan Cartel of the Suns into edge lists for analysis. Christian Pamfile is a master's student in Homeland Security at Sam Houston State University and Research/Teaching Assistant. The authors would like to thank the anonymous peer reviewers for their suggestions.

## **ABSTRACT**

Transnational Organized Crime exploits the complex relationships of local and global networks comprised of a range of criminal cartels, mafias, gangs, and corrupt state actors. This article will look at the links among these criminal enterprises and state actors, at municipal, sub-state, and state levels in Latin America to frame the contours of this segment of the global illicit political economy. The networks of alliances and co-operation among criminal cartels, transnational gangs, mafias, and state actors will be assessed. This includes criminal alliances of cartels and gangs with global mafias, the presence of criminal governance, transnational (and third generation) gangs, and links with hybrid threats and influence operations involving state actors. Examples will be drawn from Mexico, Central America, Venezuela, and Brazil. These examples will look at global links between cartels and gangs with transnational mafia such as the 'Ndrangheta, as well as the use of strategic crime and corruption by states such as Russia, China, and Iran. Methods include a mix of quantitative methods, such as social network analysis (SNA), and qualitative cases studies.

Keywords: global criminal networks, state actors, Latin America, global mafias, transnational mafias

## **Amenazas híbridas: vínculos de cárteles y pandillas con redes globales ilícitas**

### RESUMEN

El crimen organizado transnacional explota las complejas relaciones de las redes locales y globales compuestas por una variedad de cárteles criminales, mafias, pandillas y actores estatales corruptos. Este artículo analizará los vínculos entre estas empresas criminales y los actores estatales, a nivel municipal, subestatal y estatal en América Latina para enmarcar los contornos de este segmento de la economía política ilícita global. Se evaluarán las redes de alianzas y cooperación entre cárteles criminales, pandillas transnacionales, mafias y actores estatales. Esto incluye alianzas criminales de cárteles y pandillas con mafias globales, la presencia de gobernanza criminal, pandillas transnacionales (y de tercera generación) y vínculos con amenazas híbridas y operaciones de influencia que involucran a actores estatales. Se tomarán ejemplos de México, América Central, Venezuela y Brasil. Estos ejemplos analizarán los vínculos globales entre cárteles y pandillas con mafias transnacionales como la 'Ndrangheta, así como el uso del crimen estratégico y la corrupción por parte de estados como Rusia, China e Irán. Los métodos incluyen una combinación de métodos cuantitativos, como el análisis de redes sociales (SNA) y estudios de casos cualitativos.

**Palabras clave:** redes criminales globales, actores estatales, América Latina, mafias globales, mafias transnacionales

## **混合威胁：卡特尔和帮派与非法全球网络的联系**

### 摘要

跨国有组织犯罪利用了由“一系列犯罪集团、黑手党、帮派和腐败的国家行动者”组成的本地及全球网络的复杂关系。本文将研究这些犯罪企业与国家行动者在拉丁美洲市政层面、地方层面和国家层面的联系，以勾勒出全球非法政治经济这一部分的轮廓。本文将评估犯罪集团、跨国帮派、黑手党和国家行动者之间的联盟网络与合作。这包括集团和帮派与全球黑手党组成的犯罪联盟、犯罪治理的存在、跨国（和第三代）帮派、以及与“涉及国家行动者的混合威胁和影响行动”的联系。本文将研究墨西哥、中美洲、委内瑞拉和巴西的案例。这些例子将研究集团和帮派与跨国黑手党（如“

光荣会” ) 之间的全球联系, 以及俄罗斯、中国和伊朗等国家对战略犯罪和腐败的使用。方法包括多种定量方法 (例如社会网络分析(SNA)) 和定性案例研究。

关键词: 全球犯罪网络, 国家行动者, 拉丁美洲, 全球黑手党, 跨国黑手党

---

## Introduction

Hybrid threats come in many forms. Traditionally hybrid threats refer to actions taken by states to influence and weaken their adversaries using all means short of large-scale combat operations (LSCO) or war (armed conflict). In addition, hybrid threats can be used within situation of war to complement conventional military operations. Hybrid actions include sowing division and discontent, propaganda and disinformation, weakening state institutions through corruption, cyberattacks, and using organized crime and gangs as proxies (using drug trafficking, arms trafficking, human trafficking, and forced migration).<sup>1</sup> Of course gangs and criminal organizations (mafias and cartels) can wage hybrid ‘war’ for states or on their own behalf.<sup>2</sup> In this article we specifically look at criminal/illicit networks with a focus on Latin America. That means we will discuss criminal cartels, gangs, mafias, and their interaction with each other and states (including state and corporate actors). Corporate actors are often as important as state actors—corrupt state officials—since criminal enterprises often target businesses for extortion. In addition, many criminal gangs and cartels are essentially acting as ‘criminal conglomerates.’<sup>3</sup>

Much discussion of transnational crime revolves around drug cartels or drug trafficking organizations (DTOs). This is understandable since the global trade in narcotics is lucrative and weakens states and favors a range of criminal actors.<sup>4</sup> This range is better described as transnational criminal organizations (TCOs) due to their ‘polycrime’ nature, with extortion, resource extraction (oil, wildlife, timber, minerals), organized robberies (brigandage such as the *Novo Cangaço* in Brazil), piracy, human trafficking, etc. joining the drug trade.<sup>5</sup> These organizations operate at municipal, sub-state, and state (national) levels, as well as engaging in cross-border, regional, and international activities. Together, these transnational gangs,<sup>6</sup> cartels, and mafias form a constellation of criminal actors that results in a global illicit political economy<sup>7</sup> that is often characterized as ‘deviant globalization.’<sup>8</sup>

Alliances are a key characteristic of the entities participating in the global illicit political economy. These alliances include links between gangs (range from first generation street gangs that focus on local turf protection, through market



new form of conflict involving a complex array of actors emerged such as Fourth Generation Warfare among many others.<sup>15</sup> In a seminal work in 2007, Hoffman promoted the concept of hybrid warfare<sup>16</sup> which would later be adapted into NATO strategic frameworks.<sup>17</sup> Hoffman defined hybrid wars (HW) as follows:

Hybrid Wars can be conducted by both states and a variety of non-state actors. Hybrid Wars incorporate a range of different modes of warfare, including conventional capabilities, irregular tactics and formations, terrorist acts including indiscriminate violence and coercion, and criminal disorder. These multimodal activities can be conducted by separate units, or even by the same unit, but are generally operationally and tactically directed and coordinated within the main battlespace to achieve synergistic effects.<sup>18</sup>

Thus, we see that from its inception the hybrid wars/warfare (HW) concept incorporated criminality and non-state actors. Further, Hoffmann used hybrid threats to denote the specific threats inherent in hybrid warfare and the prototypical threat actors such as his Hezbollah case study.<sup>19</sup> Scholars such as Chad Briggs later pointed to the nexus between climate security and hybrid warfare, wherein threat actors take advantage of new opportunities presented by climate change to foment instability amongst enemies and criminal actors which profit from changing climate conditions.<sup>20</sup> Recent scholarship has provided empirical examples of this such as organized crime involvement in water markets due to climate insecurity in Kenya and Mexico.<sup>21</sup>

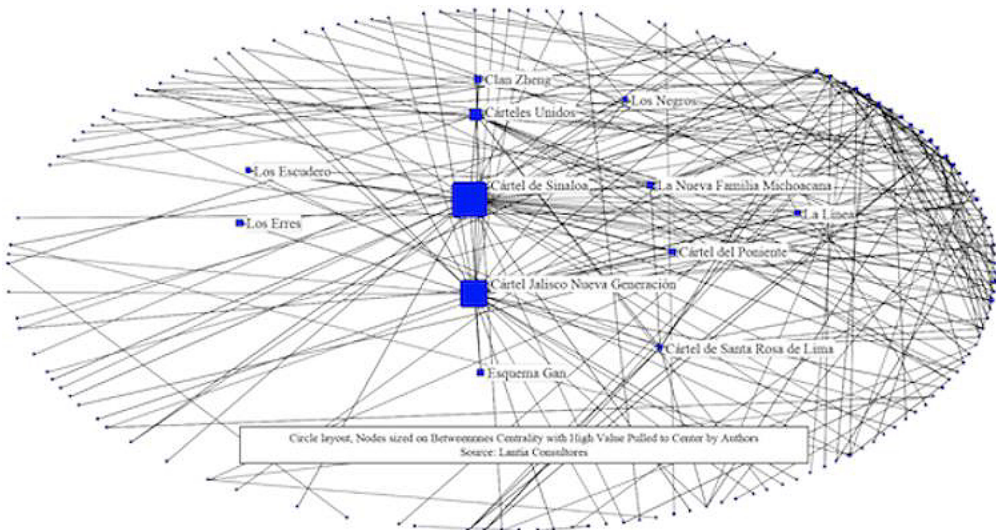
In a conceptual essay on hybrid warfare definitions, Bankov makes a distinction between hybrid warfare schools of thought identifying the kinetic vs. non kinetic schools.<sup>22</sup> The non kinetic school includes situations in which *primarily* states engage in conflict below the threshold of war without a shot being fired and has been dominant post 2014 according to Bankov. We take no stance on this conceptual divide, noting our own case studies include alliances of state and non-state actors, and kinetic and non-kinetic forms of violence including IEDs of Mexican cartel actors and the tragic loss of life from the fentanyl trade and state regulatory inaction by state adversaries.<sup>23</sup> We add to this literature through the empirical contribution of relevant hybrid threat case studies and add rigor by pointing to the networked alliances amongst state and nonstate actors which function as hybrid warfare threat multipliers.

## **Case Studies**

### *Mexico*

Mexico is under considerable stress from gangs and criminal cartels. Insecurity, corruption, violence, and impunity challenge the state. A protean mix of cartels and

gangs are extant, competing with each other and the state. Scholars such as Weisz Argomedo have identified the role of the hybrid warfare concept in the Mexican non-state actor conflict setting.<sup>24</sup> Counterintuitively, it was the state action of the kingpin strategy that undermined a previously stable alliance structure, leading to increased conflict, violence, and a geographic clustering of violence in specific regions in Mexico.<sup>25</sup> Currently, the *Cártel de Sinaloa* (CDS) or Sinaloa Cartel and the *Cártel Jalisco Nueva Generación* (CJNG) are the two major alliances dominating the illicit economy.<sup>26</sup> The CDS and CJNG are involved in a range of criminal activities, including drug trafficking and connect with criminal enterprises in the United States, Latin America, and beyond. External actors linking with Mexican cartels include The Mexican Mafia (Eme) in California and Barrio Azteca in Texas. Jones, Chindea, Weisz Argomedo, and Sullivan looked at the Sinaloa and CJNG alliance structures in a series of papers using a dataset from *Lantia Consultores*. Figures 2, 3, and 4 illustrate some of the findings of that social network analysis (SNA).<sup>27</sup>



**Figure 2:** Entire alliance and subgroups organized crime network in Mexico (Source: Data from Lantia Consultores; by permission from Jones et. al. 2022)

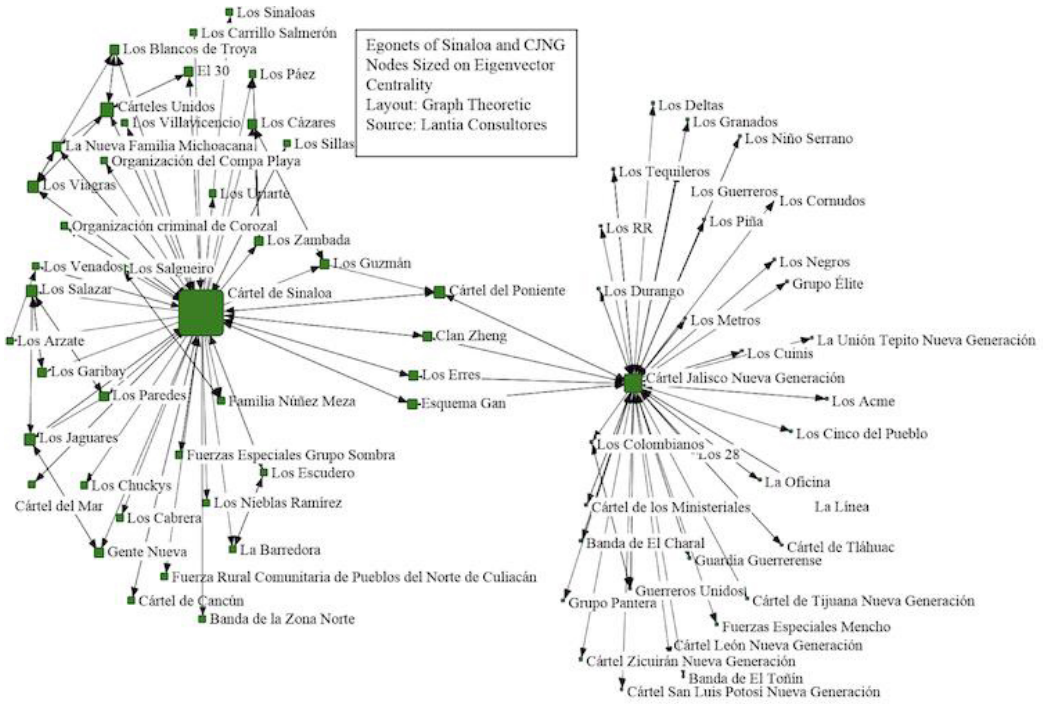


Figure 3: CJNG and Sinaloa Cartel Ego Networks (Source: Data from Lantia Consultores; by permission from Jones et. al. 2022)

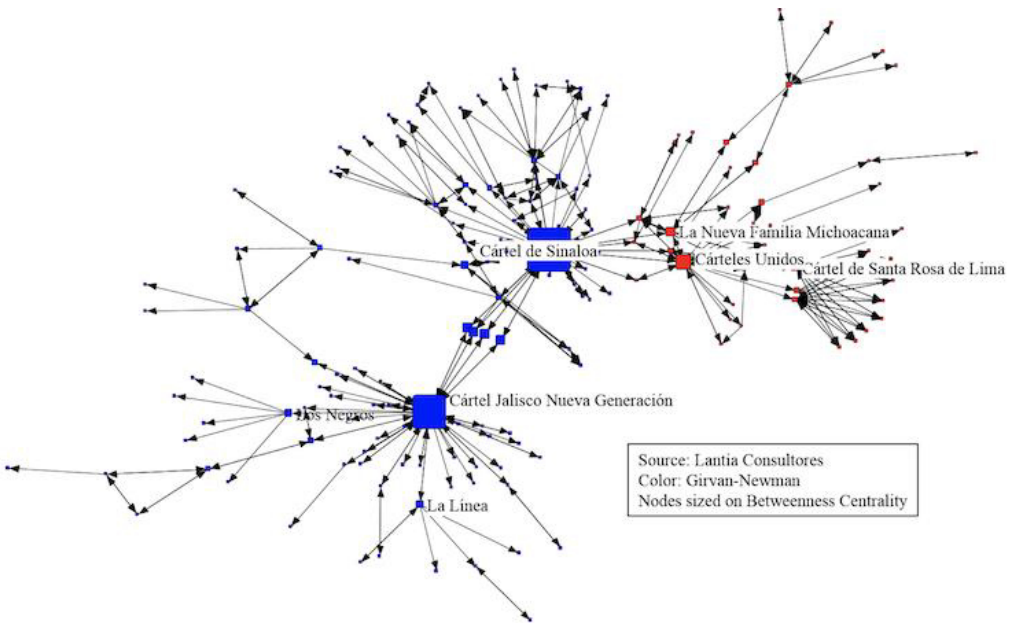


Figure 4: Network Main Component with Community Detection (Source: Data from Lantia Consultores; by permission from Jones et. al. 2022)

The above figures 2-4 demonstrate a highly resilient organized crime system within Mexico which has evolved following kingpin strikes by the Mexican government.<sup>28</sup> This resilient system allows criminal armed groups (CAGs) in Mexico to, in some 'criminal enclaves,' provide complete criminal governance and be resilient nationally against Mexican state attempts to target them.<sup>29</sup> This resilient structure further undermines Mexican state capacity to address other social and security issues.

### *Central America*

Central America, especially the Northern Triangle of Central America (NTCA) has become a hub of transnational gang activity with *Mara Salvatrucha* (MS-13), and Barrio 18 (18<sup>th</sup> Street) gangs (or *maras*) dominating the local criminal environment, Both MS-13 and 18<sup>th</sup> Street have roots in Los Angeles but are now active in the NTCA embracing a network configuration.<sup>30</sup> In addition to these gangs, other Los Angeles gangs such as the Crips and Bloods have outposts in Belize (see figure 5).<sup>31</sup>



*Figure 5: Gangs in Belize (Courtesy C/O Futures)*

### *Brazil*

Gangs in Brazil poses significant threats to the state, exercise territorial control and criminal governance, and wage violent armed campaigns, including orchestrating prison riots and the use of terrorist violence.<sup>32</sup> Criminal gangs or factions compete with each other, militias (*milícias*), and the state. Key groups include the Primeiro Comando do Capital (PCC), Comando Vermelho (CV), as well as others such as the Amigos dos Amigos, Terceiro Comando, and Terceiro Comando Puro. Figure 6 depicts the areas of influence/territorial control of gangs and militias in



Rio de Janeiro.<sup>33</sup> Brazil's largest gang the PCC is also a powerful global player leveraging an alliance with the Calabrian 'Ndrangheta to traffic cocaine to Europe,<sup>34</sup> Southern Africa, and East Asia.<sup>35</sup> The cocaine trade to Africa is on the rise.<sup>36</sup> Both Mexican Sinaloa Cartel and CJNG are also reported to be building a presence in Brazil.<sup>37</sup> In addition, the PCC has had links to former Colombian FARC guerrillas, recruiting these BACRIM (criminal bands) into their operations.<sup>38</sup> The PCC is also active in Paraguay.<sup>39</sup>



*Figure 6: Gangs and Militias in Rio de Janeiro (Source: Disque-Denúncia)*

### ***Hybrid Threats: Fentanyl and Beyond***

We briefly mention the global Fentanyl trade as a mechanism that both exploits and strengthens global illicit flows and alliances among criminal enterprises. Figure 7 illustrates the illicit strategic criminal flows exploited by transnational criminal organizations (TCOs). These include illicit drug flows, illicit financial flows (such as money laundering and trade-based money laundering) and also exploit and empower gangs, mafias, and cartels.<sup>40</sup>

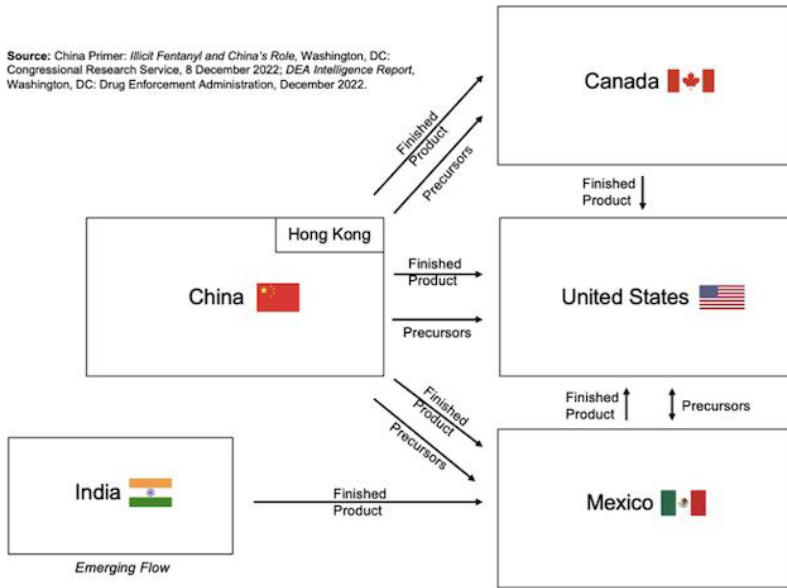


Figure 7: Illicit Flows of Fentanyl and Precursors into the United States

The illicit flows surrounding the global Fentanyl trade involves linkages among Mexican cartels, a range of local gangs in all of the locations participating in those flows. Further research is required to assess the active social networks involved (specifically the relationship among cartels, triads, gangs, and mafias, as well as corrupt links with government officials, and corporate officers (such as bankers). We believe the methodologies discussed here have promise in this regard. Specifically, we believe the analysis conducted by Oscar Contreras Velasco and coauthors on using algorithms to predict links in criminal networks has promise for identifying future alliances and revealing missing data (see Figure 8).<sup>41</sup>

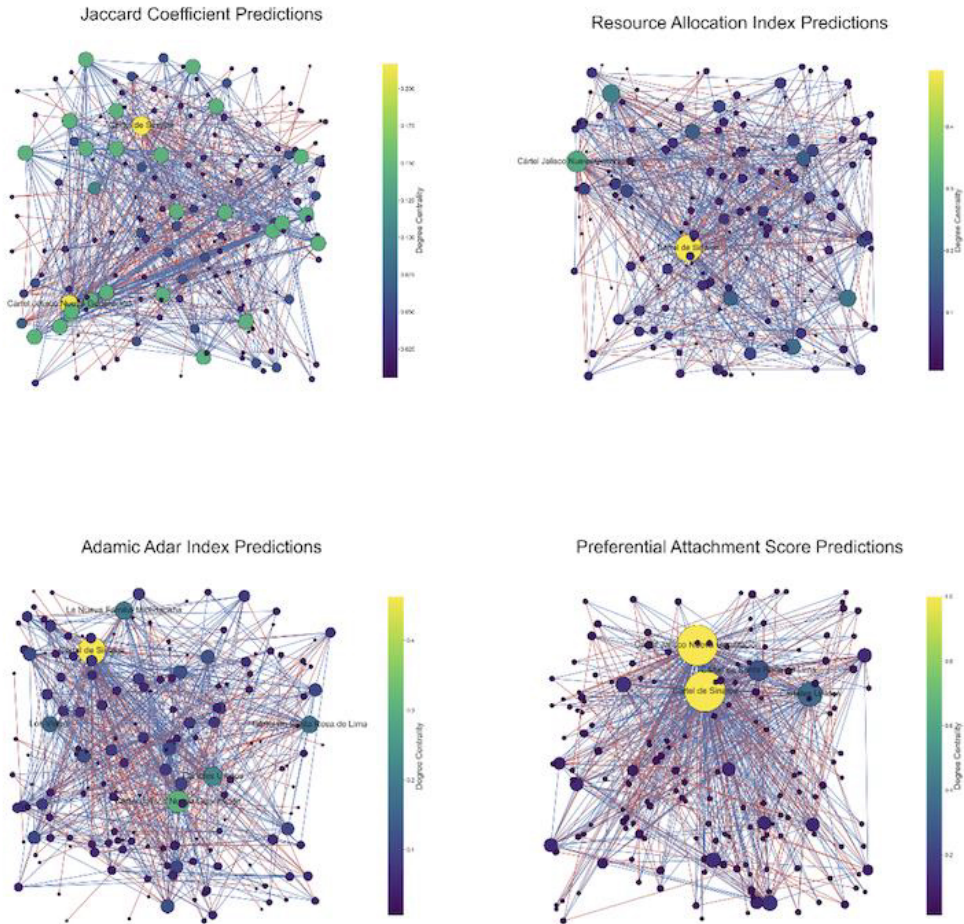


Figure 8: Predicted Connects Using Four Separate Algorithms  
(Source: Contreras Velasco et al.)

## Venezuela

Venezuela and its state connected organized crime makes for a fascinating case study of linkages to global illicit networks by domestic and transnational criminal organizations. Venezuela makes a good case study in part because of the thorough interpenetration of organized crime into the state.<sup>42</sup> It is an example of what Sullivan and other scholars have deemed ‘state transformation’ or ‘state reconfiguration’ by organized crime.<sup>43</sup> State transformation is a fascinating concept which seems a natural and needed step beyond/extension of earlier typologies of third generation gang literature, criminal insurgency literature, and also Lupsha’s typologies of ‘predatory,’ ‘parasitic,’ and ‘symbiotic’ relationships between the state and organized crime.<sup>44</sup> State transformation is an apt extension; expanding both the third-generation gang literature and extending Lupsha’s classic 1990s typology for organized crime state relationships.<sup>45</sup> Venezuelan Moisés Naím’s (Editor Foreign

Policy Magazine) famous for his book *Illicit*, has also written extensively on Venezuela as a mafia state in which the government functions as organized crime.<sup>46</sup>

Venezuela has, since the economic collapse it went through in the mid 2010s and continues to move out of under the Maduro regime, developed extensive organized crime penetration both inside and outside of the state apparatus. This organized crime penetration in some cases creates criminal controlled enclaves within major cities. In other cases, organized crime within the state has emerged.

State leadership figures play key roles in drug trafficking and smuggling using state resources. In particular, the Venezuelan military which was thoroughly controlled by allies of Hugo Chavez and later Nicolas Maduro, has become involved in the drug trade. 2020 indictments from the United States demonstrate that the Cartel de Los Soles (The Cartel of the Suns, so named for the Suns Venezuelan Generals use to mark their rank) is a network of corrupt government officials and organized crime working in Venezuela utilizing resources of the Venezuelan state to further their profits both for the state and for corrupt profit.

Due to the exodus of Venezuelans into countries like Colombia, Mexico, the United States, the Central and South American regions, among others, new economic markets have appeared. These new economic markets include oil smuggling and trafficking across the Venezuela Colombian border. There had long been intelligence suggesting that groups like the FARC or the ELN were moving into Venezuelan territory and using it as a safe haven as they fought the Colombian government under the Alvaro Uribe Administration (2002-2010). According to *Insight Crime* Chavez used the FARC and other Marxist guerrilla groups as a “strategic bulwark” against a stronger Colombia.<sup>47</sup>

In effect his support for them was an example of using guerrillas as a proxy and as a deniable hybrid threat to his enemies. But this process of involving the Venezuelan government with these illicit networks ultimately led to the increased involvement of Venezuelan government officials in the cocaine trade and other illicit activities. These Colombian rebel groups were known to operate within the cocaine trade and their respective global networks included linkages to Mexican cartels such as the Arellano Felix Organization better known as the Tijuana Cartel, in a drugs-for-guns relationships.<sup>48</sup> Sometimes these groups such as the FARC inserted themselves as negotiators between coca growers and traffickers. This allowed groups like the FARC to garner significant ‘political capital’ as Vanda Felbab-Brown argued in her book *Shooting Up* in 2009.<sup>49</sup>

President Alvaro Uribe strengthened Colombian Security capacity through programs like *Soldados de mi Pueblo*, which were able to extend Colombian government control and security provision further away from Colombian urban centers, into jungle, remote, and rural areas which the FARC and ELN had previously used as safe haven.<sup>50</sup> This increasingly pushed them into the arms of the Venezuelan government, which they would also fundamentally change.

Thus, we see here linkages between groups that operated in both Colombia and Venezuela, which were commonly cross-border in nature, in addition to their participation global cocaine markets. There is also significant smuggling across this international border between Colombia and Venezuela related to oil.<sup>51</sup> Further, Venezuela is now the starting point for significant migrant exodus which human traffickers can profit from, as recent reporting from the New York Times featuring local politicians in northern Colombia and Panama profiting from the new economy created by migrants as they attempt the dangerous cross across the Darien Gap.<sup>52</sup> While the Colombian government has reached a ceasefire with the *Fuerzas Armadas Revolucionarios de Colombia* (FARC) as of 2016, this ceasefire has been incompletely implemented. While the majority of the FARC have disbanded, some extremist groups have continued on and the *Ejercito de Liberación Nacional* (ELN) has also proven to be of continued importance; in part because of its ability to find safe haven within Venezuelan territory.

### ***Methods: Social Network Analysis***

Social network analysis as applied to organized crime or “dark networks” has a long pedigree.<sup>53</sup> Dark networks include criminal networks, terrorists, insurgent networks, or any network which challenges the state.<sup>54</sup> Nonetheless, social network analysis (SNA) as a methodology in widespread use is relatively new. It is in part due to the advent of the personal computer and the widespread adoption of various social network analysis programs such as UCINET and increasingly the graphic program for exploratory social network analysis known as Gephi which is an open-source program.<sup>55</sup> Social network analysis focuses on the relationships between actors sometimes called nodes and the structure of networks. Scholars have increasingly pointed to the importance of social network analysis as a viable intelligence tool.<sup>56</sup>

This article presents a novel case based upon court documents of corrupt Venezuelan government actors who created a network of cocaine traffickers known as the *Cartel de Los Soles* or the Cartel of the Suns.<sup>57</sup> We will visually represent this network based upon a coding from unstructured court documents into a structured data source known as an edge list.

**Table 1:** Venezuelan State Organized Crime Nexus Indictments utilized for SNA.

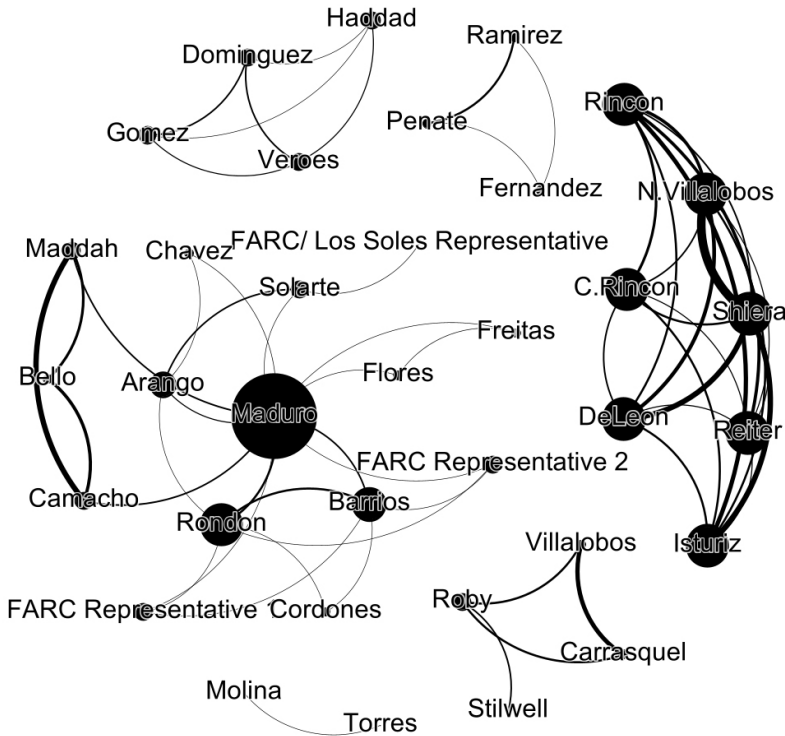
Name of Indictment Analyzed	Case Number
United States v. Guiseppe Luciano Menegazzo Carrasquel et al.	No 2:10-CR-01462
United States v. Luis Alfredo Motta Dominguez, et al.	No. 1:19-CR-20388
United States v. Nicolas Maduro Moros	No.1:11-CR-205
United States v. Nestor Luis Reverol Torres, et al.	No. 1:15-CR-20
United States v. Vassyly Kotosky Villaroel Ramirez, et al.	No. 1:11-CR-247
United States v. Tareck Zaidan el Aissami Maddah, et al.	No. 1:19-CR-144
United States v. Luis Carlos de Leon-Perez, et al.	No. 1:17-CR-514

### **Cartel de Los Soles (Cartel of the Suns)**

The Cartel of the Suns and the various corrupt government officials that were included in the various indictments released by the US Department of Justice in 2020 went to the highest echelons of the Venezuelan regime including Nicholas Maduro Moros himself, president of Venezuela.<sup>58</sup> Using a series of indictments profiled and released by the US Department of Justice in March of 2020, we coded 7 core documents (primarily indictments) into networks for analysis.

#### ***Network Results***

These 7 indictments resulted in a network (Figure 9) with 35 actors or nodes and more than 61 edges or relationships. The average weighted degree of the network was 11.65, this means the average actor in the network had roughly 11 ties to other actors in the network. The overall network had a density of .103 which suggests a sparse overall network made up primarily of disconnected components. It is important to remember that these disconnected components may indeed be the result of missing information, which the US Department of Justice does not yet have or is unwilling to reveal at the time of these indictments. Indeed, it is plausible that the disconnected components cooperate with each other in a broader network structure. However, that evidence is not yet present here in these indictments.



**Figure 9:** Six Components of a Venezuelan Corrupt State Transnational Network (Layout: Fruchterman Reingold/Nodes Sized on Degree Centrality) as Indicted by USDOJ March 2020. (Source: Authors' Elaboration)

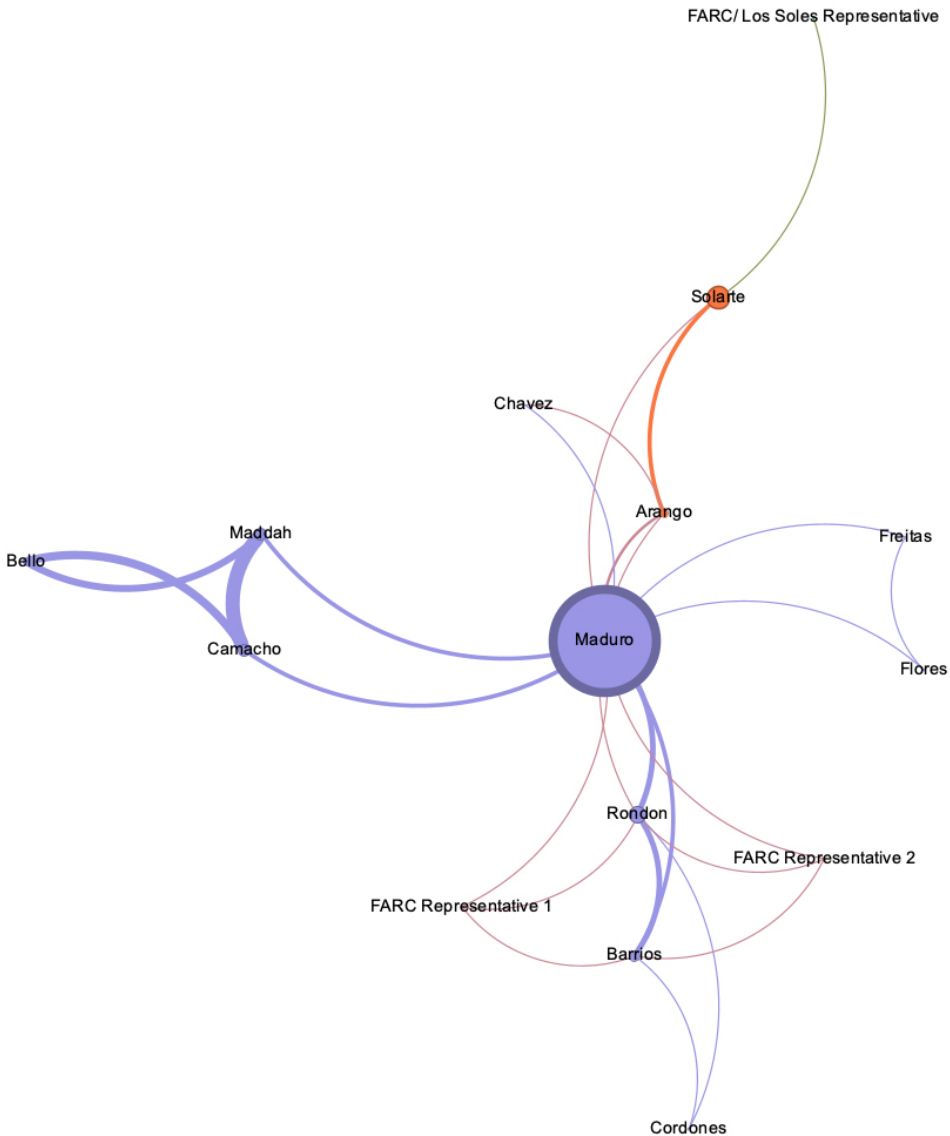
There were roughly 6 components in this network with the primary or “giant component” including President Nicolas Maduro himself. Because of the disconnected nature of the networks some of our analysis will be on the overall network, while our analysis will then take a deep dive into the giant component of the network, which incorporates the highest levels of corruption organized crime and transnational connections.

### *The Maduro Component*

In the next stage of our analysis, we drill down into the giant component within this six-component network. This component is comprised of Nicolas Maduro and the top figures within the Venezuelan regime which are indicted within this series of indictments. This component will henceforth be referred to as the Maduro component.

The Maduro component, depicted in Figure 10, is notable in several respects. First, it has an average degree of 3.467 which is lower than the overall component, though that may be a function of secondary component which has a significantly high number of edges within it (to be analyzed later). Specifically, the USDOJ evidence may have included many repeated ties because prosecutors had

better intelligence on that secondary component. Setting that aside for the moment, the average weighted degree of the Maduro component is 7.867; suggesting the average person in the network had a degree of seven (7 ties). The Maduro component diameter is only four, suggesting that even the people furthest apart in this component would only have to move through three other individuals to get across the network. The Maduro component graph density is 0.248 which is higher than the overall network, but is to be expected because this is a smaller network with 15 nodes and 26 total edges.



**Figure 10:** Maduro Component, Nodes sized on Betweenness Centrality, Color by affiliation (Source: Author's Elaboration based on Data from US Court documents)



Figure 10 above depicts the Maduro component of the network. It is color-coded based on the affiliation of actors. In this component actors depicted in purple are Venezuelan government actors. Those depicted in orange are solely *Fuerzas Armadas Revolucionarias de Colombia* (FARC) affiliates, while actors depicted in green are FARC and Los Soles affiliates, suggesting that there may have been an individual with both affiliations. The presence of such actors is in itself evidence of strong cooperation between transnational criminal networks on a cross-border basis. It also suggests an institutionalized relationship between the FARC and Venezuelan organized crime. Within Figure 10 we see that the nodes are sized based on betweenness centrality. Betweenness centrality is a measure of how often an actor lies on the shortest path between other actors in a network.<sup>59</sup> In this network where we can see that Nicolas Maduro is the actor who lies on the most critical paths within this network.

The next section depicts the second largest component in the overall network. This dense “all channel” component still has variation within it in terms of the affiliations of the actors about half our Venezuelan government and half are unaffiliated, and also the strength of the ties between them. Strength of tie is depicted in this network based on repeated connections, i.e., someone who calls another person 10 times in a day is likely more connected to that person than dyad (pair of people) who only call once in a day. This is shown with thicker lines.

### *The Strong Tie Component*

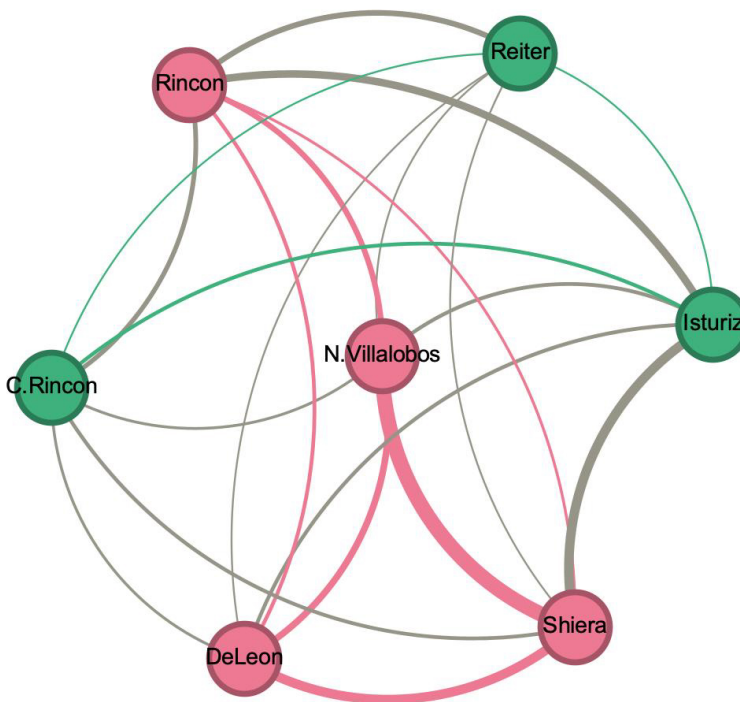


Figure 11: The Strong Tie Component.

In Figure 11 which we will refer to as the strong tie component we see a fully connected all channel network.<sup>60</sup> We also see the strength of tie depicted by repeated ties and depicted by line thickness. The actors' nodes are colored why their affiliation. Actors in pink are unaffiliated while actors depicted in green are Venezuelan government affiliated. Thus, we see tight interconnections between Venezuelan government officials and criminal actors which are unaffiliated with the Venezuelan government and may have transnational affiliations or business affiliations not depicted by the indictments.

## **Conclusion**

**H**ybrid threats are frequently mentioned in relation to Russia, China, and Iran. Chinese criminal enterprises are linked with the Fentanyl trade and influence operations.<sup>61</sup> On China, in specific, these hybrid actions are accompanied by economic development and statecraft.<sup>62</sup> In addition to these known hybrid threats and strategic crime, we need to build an understanding of future crime-terrorism-gang nexuses<sup>63</sup> in order to discern the nature of networked global threats—especially those in Latin America and the Western Hemisphere at large.

The Venezuelan government has become famous for its high level of corruption, direct participation in organized crime activities, which include cross-border trafficking of oil, working with transnational criminal actors such as the ELN and the FARC, and indirect participation through the Cartel of the Suns in cocaine trafficking. It is well known that the cocaine market which spans from the Andean region, throughout the Western Hemisphere also moves through the Caribbean and into Europe among other vectors of traffic including high profit zones such as Australia.<sup>64</sup> Thus, we see the highly corrupt Venezuelan government, participating in significant global and transnational criminal ties embedded in a global network of organized crime actors.

Most notably, the economic calamity resulting from the Venezuelan government's mismanagement, also created mass refugee flows out of Venezuela. This has in turn allowed transnational actors and criminals to supply services for migrants via smuggling and trafficking.

Our social network analysis of US court documents has demonstrated the transnational connections and the organized crime activities of the Venezuelan government. These linkages include ties to the government's own Cartel of the Suns which is deeply embedded within the Venezuelan government and has ties to transnational criminal organizations such as the FARC. These in turn historically and currently have connections to Mexican OCGs which in turn have connections globally, including US-based street and prison gangs.<sup>65</sup>

The organized crime activities of the Venezuelan government and its networking with illicit networks, serve its foreign policy interests in terms of balanc-

ing against potential encroachment by the Colombian government but also serve as a source of funding for the Venezuelan government and its activities; including regime survival. The Venezuelan government alliances with illicit networks also serve as a hybrid threat against countries like Colombia. This is similar to the ways in which the Iranian government has utilized Hezbollah as a hybrid threat and proxy. Interestingly, Iran and Venezuela recently signed a 20-year cooperation agreement in June 2022 according to *Reuters*, demonstrating how networked alliances increase resilience of actors utilizing hybrid threats.<sup>66</sup>

---

**Dr. John P. Sullivan** was a career police officer. He is an honorably retired lieutenant with the Los Angeles Sheriff's Department, specializing in emergency operations, transit policing, counterterrorism, and intelligence. He is currently an Instructor in the Safe Communities Institute (SCI) at the Sol Price School of Public Policy, University of Southern California. Sullivan received a lifetime achievement award from the National Fusion Center Association in November 2018 for his contributions to the national network of intelligence fusion centers. He completed the CREATE Executive Program in Counter-Terrorism at the University of Southern California and holds a Bachelor of Arts in Government from the College of William and Mary, a Master of Arts in Urban Affairs and Policy Analysis from the New School for Social Research, and a PhD from the Open University of Catalonia (Universitat Oberta de Catalunya). His doctoral thesis was "Mexico's Drug War: Cartels, Gangs, Sovereignty and the Network State."

He can be reached at [jpsullivan@smallwarsjournal.com](mailto:jpsullivan@smallwarsjournal.com).

**Nathan P. Jones** is an Associate Professor of Security Studies at Sam Houston State University in the College of Criminal Justice. He is also a Non-Resident Scholar with Rice University's Baker Institute, a Small Wars Journal-El Centro Senior Fellow, and the book review editor for the *Journal of Strategic Security* and the *International Journal of Police Science*.

## Endnotes

- 1 On the difficulty of categorizing hybrid threats, see Susana Sanz-Caballero, “The Concepts and Laws Applicable to Hybrid Threats, with a Special Focus on Europe,” *Humanities and Social Sciences Communications* 10, no. 360 (2023): 1–8, <https://doi.org/10.1057/s41599-023-01864-y>.
- 2 See Joshua Tallis, “Hybrid Threats and the Constabularization of Strategy,” *The Strategy Bridge*, April 22, 2019, <https://thestrategybridge.org/the-bridge/2019/4/22/hybrid-threats-and-the-constabularization-of-strategy> and John P. Sullivan and Robert J. Bunker, “Drug Cartels, Street Gangs, and Warlords,” *Small Wars & Insurgencies* 13, no. 2 (2002), <https://doi.org/10.1080/09592310208559180>.
- 3 See “Mexico’s gangs are becoming criminal conglomerates,” *The Economist*, May 11, 2023, <https://www.economist.com/the-americas/2023/05/11/mexicos-gangs-are-becoming-criminal-conglomerates> and especially Guadalupe Correa-Cabrera, *Los Zetas Inc.: Criminal Corporations, Energy, and Civil War in Mexico* (Austin: University of Texas Press, 2017).
- 4 See Robert J. Bunker and John P. Sullivan, “Cartel Evolution: Potentials and Consequences,” *Transnational Organized Crime* 4, no. 2 (1998), [https://www.academia.edu/3173100/Cartel\\_Evolution\\_Potentials\\_and\\_Consequences](https://www.academia.edu/3173100/Cartel_Evolution_Potentials_and_Consequences) and John P. Sullivan, “Future Conflict: Criminal Insurgencies, Gangs and Intelligence,” *Small Wars Journal*, May 31, 2009, [https://www.academia.edu/1113574/Future\\_Conflict\\_Criminal\\_Insurgencies\\_Gangs\\_and\\_Intelligence](https://www.academia.edu/1113574/Future_Conflict_Criminal_Insurgencies_Gangs_and_Intelligence).
- 5 See John P. Sullivan, “From Drug Wars to Criminal Insurgency: Mexican Cartels, Criminal Enclaves and Criminal Insurgency in Mexico and Central America. Implications for Global Security.” *Working Paper N°9*, Paris: Fondation Maison des sciences de l’homme. April 2012, <https://shs.hal.science/halshs-00694083/document>.
- 6 John P. Sullivan, “Transnational gangs: The impact of third generation gangs in Central America,” *Air & Space Power Journal – Spanish Edition*, Second Trimester 2008, [https://www.researchgate.net/publication/288528533\\_Transnational\\_gangs\\_The\\_impact\\_of\\_third\\_generation\\_gangs\\_in\\_Central\\_America](https://www.researchgate.net/publication/288528533_Transnational_gangs_The_impact_of_third_generation_gangs_in_Central_America).
- 7 John P. Sullivan, “The Information Age: Transnational Organized Crime, Networks, and Illicit Markets,” *Journal of Strategic Security* 16, no. 1 (2023), <https://digitalcommons.usf.edu/cgi/viewcontent.cgi?article=2049&context=jss>.
- 8 Nils Gilman, Jesse Goldhammer, and Steven Weber, eds., *Deviant Globalization: Black Market Economy in the 21st Century* (New York: Continuum, 2011).
- 9 See John P. Sullivan, “Third Generation Street Gangs: Turf, Cartels, and Net Warriors,” *Transnational Organized Crime* 3, no. 3 (1997), [https://www.academia.edu/1117258/Third\\_Generation\\_Street\\_Gangs\\_Turf\\_Cartels\\_and\\_Net\\_Warriors](https://www.academia.edu/1117258/Third_Generation_Street_Gangs_Turf_Cartels_and_Net_Warriors); John P. Sullivan, “The Challenges of Territorial Gangs: Civil Strife, Criminal Insurgencies and Crime Wars,” *Revista do Ministério Público Militar* XLIV, no. 31, (November 2019), [https://www.academia.edu/40917684/The\\_Challenges\\_of\\_Territorial\\_Gangs\\_Civil\\_Strife](https://www.academia.edu/40917684/The_Challenges_of_Territorial_Gangs_Civil_Strife)

- [Criminal\\_Insurgencies\\_and\\_Crime\\_Wars](#); John P. Sullivan, “How Illicit Networks Impact Sovereignty,” Chapter 10 in *Convergence: Illicit Networks and National Security in the Age of Globalization*, Michael Miklaucic and Jacqueline Brewer (Eds). (Washington, DC: National Defense University Press, 2013); and John P. Sullivan and Robert J. Bunker, eds., *Strategic Notes on Third Generation Gangs* (Bloomington: XLibris, 2020).
- 10 Douglas Farah and Marianne Richardson, “Gangs No Longer: Reassessing Transnational Armed Groups in the Western Hemisphere,” *Strategic Perspectives* 38, (Washington, DC: National Defense University Press, May 2022), <https://ndupress.ndu.edu/Media/News/Article/3041245/gangs-no-longer-reassessing-transnational-armed-groups-in-the-western-hemisphere/>.
  - 11 See, for example, John P. Sullivan, “Criminal Insurgency: Narcocultura, Social Banditry, and Information Operations,” *Small Wars Journal*, December 3, 2012, <https://smallwarsjournal.com/jrnl/art/criminal-insurgency-narcocultura-social-banditry-and-information-operations>; John P. Sullivan, “Terrorism, Crime and Private Armies,” *Low Intensity Conflict & Law Enforcement* 11, no. 2-3 (2002), <https://doi.org/10.1080/0966284042000279018>; and John P. Sullivan, “Crime Wars: Operational Perspectives on Criminal Armed Groups in Mexico and Brazil,” *International Review of the Red Cross* 105, no. 923 (September 2022), <https://www.cambridge.org/core/journals/international-review-of-the-red-cross/article/abs/crime-wars-operational-perspectives-on-criminal-armed-groups-in-mexico-and-brazil/2A788ED54A033AA299C5A473721F8716>.
  - 12 A good overview of criminal threat networks in Latin America is found in Phil Williams and Sandra Quincoses, “The Evolution of Threat Networks in Latin America,” Jack D. Gordon Institute for Public Policy and Kimberly Green Latin American and Caribbean Center, Florida International University, December 2019, <https://gordoninstitute.fiu.edu/publications/research-publications/evolution-of-threat-networks-in-latam.pdf>.
  - 13 See Robert Muggah and John P. Sullivan, “The Coming Crime Wars,” *Foreign Policy*, September 21 2018, <https://www.cambridge.org/core/journals/international-review-of-the-red-cross/article/abs/crime-wars-operational-perspectives-on-criminal-armed-groups-in-mexico-and-brazil/2A788ED54A033AA299C5A473721F8716>.
  - 14 Mary Kaldor, *New and Old Wars: Organized Violence in a Global Era* (Stanford: Stanford University Press, 1999).
  - 15 Frank G. Hoffman, “Conflict in the 21st Century: The Rise of Hybrid Wars” (Arlington: Potomac Institute for Policy Studies, December 2007), <https://www.comw.org/qdr/fulltext/0712hoffman.pdf>.
  - 16 Hoffman.
  - 17 Borislav Bankov, “Hybrid Warfare: How to Escape the Conceptual Gray-Zone,” *Journal of Strategic Security* 17, no. 1 (April 1, 2024), <https://doi.org/10.5038/1944-0472.17.1.2118>.
  - 18 Hoffman, “Conflict in the 21st Century: The Rise of Hybrid Wars,” 14.

- 19 Hoffman, 28.
- 20 Chad Briggs, "Climate Change and Hybrid Warfare Strategies," *Journal of Strategic Security* 13, no. 4 (January 1, 2020), <https://doi.org/10.5038/1944-0472.13.4.1864>.
- 21 Jeremiah O. Asaka, Daniel Weisz Argomedo, and Nathan P. Jones, "Climate Change Risks to Water Security: Exploring the Interplay between Climate Change, Water Theft, and Water (in) Security," *Water Policy*, March 13, 2024, <https://doi.org/10.2166/wp.2024.213>.
- 22 Bankov, "Hybrid Warfare."
- 23 China has long had a concept of "Unrestricted Warfare" which means warfare beyond traditional means including but not limited to "lawfare," economic combat, cyber, and "network warfare."; John P. Sullivan, "Book Review: 'Unrestricted Warfare —Colonel Qiao Ling and Colonel Wang Xiangsui,'" *British Army Review*, Summer 2009; Kevin Freking, "House Panel Says China Subsidizes Fentanyl Production to Fuel Crisis in the United States," *Associated Press*, April 16, 2024, <https://apnews.com/article/china-fentanyl-congress-committee-759871aae29d286361255f29bb221ba9>.
- 24 Daniel Weisz, "A Comparative Analysis of the 'Mexican Drug Violence: Hybrid Warfare, Predatory Capitalism and the Logic of Cruelty' and 'The Rise of the Narcostate (Mafia States)," *Journal of Strategic Security* 15, no. 1 (April 1, 2022), <https://doi.org/10.5038/1944-0472.15.1.2020>.
- 25 Oscar Contreras Velasco, "Unintended Consequences of State Action: How the Kingpin Strategy Transformed the Structure of Violence in Mexico's Organized Crime," *Trends in Organized Crime*, July 10, 2023, <https://doi.org/10.1007/s12117-023-09498-x>.
- 26 Nathan Jones et al., "A Social Network Analysis of Mexico's Dark Network Alliance Structure," *Journal of Strategic Security* 15, no. 4 (2022), <https://doi.org/10.5038/1944-0472.15.4.2046>.
- 27 Nathan P. Jones, Irina A. Chindea, Daniel Weisz Argomedo, and John P. Sullivan, "A Social Network Analysis of Mexico's Dark Network Alliance Structure," *Journal of Strategic Security* 15, no. 4 (2022), <https://digitalcommons.usf.edu/jss/vol15/iss4/5>; Nathan P. Jones, Irina A. Chindea, Daniel Weisz Argomedo, and John P. Sullivan, "Mexico's 2021 Dark Network Alliance Structure: An Exploratory Social Network Analysis of Lantia Consultores' Illicit Network Alliance and Subgroup Data," *Working Paper*, Houston: Rice University's Baker Institute, April 11, 2022, <https://doi.org/10.25613/KMGB-NC83>.
- 28 Oscar Contreras Velasco, Nathan P. Jones, Daniel Weisz Argomedo, John P. Sullivan, Chris Callaghan, "The Use of Similarity-based Algorithms to Predict Links in Mexican Criminal Networks," *Research Paper, Center for the U.S. and Mexico*, Rice University's Baker Institute for Public Policy, August 30, 2012, <https://www.bakerinstitute.org/research/use-similarity-based-algorithms-predict-links-mexican-criminal-networks>.
- 29 Sullivan, "From Drug Wars to Criminal Insurgency."
- 30 See Robert J. Bunker, "Mara Salvatrucha (MS-13): A Law Enforcement Primer," FBI

- National Academy Associate, March/April 2018, [https://www.academia.edu/36413311/Mara\\_Salvatrucha\\_MS\\_13\\_A\\_Law\\_Enforcement\\_Primer](https://www.academia.edu/36413311/Mara_Salvatrucha_MS_13_A_Law_Enforcement_Primer); Sullivan, “Transnational gangs;” and Sullivan and Bunker, “Strategic Notes on Third Generation Gangs.”
- 31 Robert J. Bunker and Mae Key-Ketter, “Bloods and Crips in Belize: Exporting LA Gang Culture,” *C/O Futures Gang Research Note Series*, November 15, 2021, <https://www.cofutures.net/post/bloods-and-crips-in-belize-exporting-la-gang-culture>.
- 32 See John P. Sullivan and Robert J. Bunker (Eds.), *Competition in Order and Progress: Criminal Insurgencies and Governance in Brazil* (Bloomington: Xlibris, 2022); and John P. Sullivan and Robert J. Bunker, “Criminal Armed Groups Compete with the State and Each Other,” *Word on the Street* (Urban Violence Research Network), June 27, 2022, <https://urbanviolence.org/criminal-armed-groups-in-brazil/>.
- 33 John P. Sullivan, José de Arimatéia da Cruz, and Robert J. Bunker, “Third Generation Gangs Strategic Note No. 32: Militias (*Milícias*) Surpass Gangs (Gangues) in Territorial Control in Rio de Janeiro,” *Small Wars Journal*, October 26, 2020, <https://smallwarsjournal.com/jrnl/art/third-generation-gangs-strategic-note-no-32-militias-milicias-surpass-gangs-gangues>.
- 34 Gabriel Stargardter, “Brazil’s Gangs Emerge as Major Cocaine Exporters, Flooding Europe with White Powder,” *Reuters*, March 12, 2020, <https://www.reuters.com/article/us-brazil-violence-cocaine-specialreport-idUSKBN20Z1DP>.
- 35 Bryan Harris, “How Brazil’s Largest Crime Syndicate Built a Global Drug Empire,” *Financial Times*, February 27, 2022, <https://www.ft.com/content/20fb5c77-baf1-45aba886-51cac68cfd4e>.
- 36 Juan Delgado, “Cocaine Trade from Latin America to Africa on the Rise,” *Diálogo Americas*, February 15, 2023, <https://dialogo-americas.com/articles/cocaine-trade-from-latin-america-to-africa-on-the-rise/>.
- 37 “Cartel Mexicano de Sinaloa que Está Vindo para o Brasil é um Dos Mais Violentos do Mundo,” *Terra Brasil Notícias*, August 31, 2023, <https://terrabrasilnoticias.com/2023/08/cartel-mexicano-de-sinaloa-que-esta-vindo-para-o-brasil-e-um-dos-mais-violentos-do-mundo>,
- 38 The FARC (Fuerzas Armadas Revolucionarias de Colombia) splinter groups, known as BACRIM or *bandas criminales emergentes*, include the Urabeños (Clan del Golfo or Autodefensas Gaitanistas de Colombia (AGC)), See John P. Sullivan and Robert J. Bunker, “Third Generation Gangs Strategic Note No. 3: Brazilian Gangs and Colombian BACRIM Recruit Demobilized FARC Commandos,” *Small Wars Journal*, May 16, 2017, <https://smallwarsjournal.com/jrnl/art/third-generation-gangs-strategic-note-no-3-brazilian-gangs-and-colombian-bacrim-recruit-dem>.
- 39 See, for example, Angela Olaya and Héctor Silva, “São Paulo, Paraguay and Beyond: The PCC’s Growing Power,” *InSight Crime*, February 12, 2020, <https://insightcrime.org/news/analysis/sao-paulo-paraguay-pcc/>.

- 40 John P. Sullivan and Robert J. Bunker, "Written Testimony on the Fentanyl Crisis and Illicit Flows to the House Financial Services Committee," March 23, 2023, [https://www.academia.edu/99787629/Written\\_Testimony\\_on\\_the\\_Fentanyl\\_Crisis\\_and\\_Illicit\\_Flows\\_to\\_the\\_House\\_Financial\\_Services\\_Committee](https://www.academia.edu/99787629/Written_Testimony_on_the_Fentanyl_Crisis_and_Illicit_Flows_to_the_House_Financial_Services_Committee).
- 41 Oscar Contreras Velasco, Nathan P. Jones, Daniel Weisz Argomedo, John P. Sullivan, Chris Callaghan, "The Use of Similarity-based Algorithms to Predict Links in Mexican Criminal Networks," *Research Paper, Center for the U.S. and Mexico*, Rice University's Baker Institute for Public Policy, August 30, 2012, <https://www.bakerinstitute.org/research/use-similarity-based-algorithms-predict-links-mexican-criminal-networks>.
- 42 John Polga-Hecimovich, "Organized Crime and the State in Venezuela under Chavismo," in *The Criminalization of States: The Relationship Between States and Organized Crime*, ed. Jonathan D Rosen, Bruce Bagley, and Jorge Chabat, Security in the Americas in the 21st Century (Lanham, Md.: Lexington Books, 2019), 189–208.
- 43 Sullivan, "From Drug Wars to Criminal Insurgency;" John P. Sullivan, "Mexico's Drug War: Cartels, Gangs, Sovereignty and the Network State" (Unpublished dissertation, Barcelona: Open University of Catalonia, 2013); Luis Jorge Garay Salamanca, Eduardo Salcedo-Albarán, and Isaac de León Beltrán, *Illicit Networks, Reconfiguring States: Social Network Analysis of Colombian and Mexican Cases* (Bogotá: Metodo Foundation, 2010).
- 44 Peter A. Lupsha, "Transnational Organized Crime versus the Nation State," *Transnational Organized Crime* 2, no. 1 (1996): 21–48.
- 45 Lupsha.
- 46 Moisés Naím, "Illicit Networks Operate at the Frontiers of Globalization," *Brown Journal of World Affairs* 16, no. 1 (2009): 179; Moisés Naím, *Illicit: How Smugglers, Traffickers and Copycats Are Hijacking the Global Economy* (New York: Anchor, 2006); Moisés Naím, "Mafia States: Organized Crime Takes Office," *Foreign Affairs* 91 (2012): 100.
- 47 María Elena Ortegón, "Cartel of the Suns," *InSight Crime*, January 14, 2021, <https://insightcrime.org/venezuela-organized-crime-news/cartel-de-los-soles-profile/>.
- 48 Luis Astorga, *Seguridad, Traficantes y Militares: El Poder y La Sombra* (México DF: Tusquets, 2012); Nathan P. Jones, *Mexico's Illicit Drug Networks and the State Reaction* (Washington, D.C.: Georgetown University Press, 2016).
- 49 Vanda Felbab-Brown, *Shooting Up: Counterinsurgency and the War on Drugs* (Washington, D.C.: Brookings Institution Press, 2009).
- 50 Thomas A Marks, "Colombia: Learning Institutions Enable Integrated Response," *Prism* 1, no. 4 (2010): 127–46.
- 51 Jay Weaver and Antonio Maria Delgado, "Ring Plundered \$1.2 Billion of Venezuelan Oil Money, Laundered It in South Florida, Feds Charge," *Miami Herald*, July 26, 2018, <https://www.miamiherald.com/latest-news/article215493015.html>; Roberto Rincón, "Venezuela, Crimen Sin Fronteras," *El País*, September 27, 2017, <https://consejodere>



[daccion.org/noticias/venezuela-crimen-sin-fronteras](https://daccion.org/noticias/venezuela-crimen-sin-fronteras).

- 52 Julie Turkewitz and Federico Rios, “A Ticket to Disney? Politicians Charge Millions to Send Migrants to U.S.,” *The New York Times*, September 14, 2023, <https://www.nytimes.com/2023/09/14/world/americas/migrant-business-darien-gap.html>.
- 53 See Jörg Raab and H. Brinton Milward, “Dark Networks as Problems,” *Journal of Public Administration and Research Theory* 13, no. 4 (2003): 413–39; Daniel Cunningham, Sean Everton, and Philip Murphy, *Understanding Dark Networks: A Strategic Framework for the Use of Social Network Analysis* (London: Rowman & Littlefield, 2016).
- 54 Sean F. Everton, *Disrupting Dark Networks*, (New York, NY: Cambridge University Press, 2012); Rene M. Bakker, Jörg Raab, and H. Brinton Milward, “A Preliminary Theory of Dark Network Resilience,” *Journal of Policy Analysis and Management* 31, no. 1 (2012): 33–62, <https://www.jstor.org/stable/41429257>.
- 55 Stephen P. Borgatti, Martin G. Everett, and Linton C. Freeman, “Ucinet for Windows: Software for Social Network Analysis,” 2002; *Gephi Data Import*, 2021, <https://www.youtube.com/watch?v=WEaA4tyrz-4>.
- 56 John P. Sullivan and Nathan P. Jones, “Intelligence and Analytical Approaches for the Crime-Gang-Terrorism Nexus,” *International Journal on Criminology* 10, no. 1 (2023), <https://www.criminologyjournal.org/intelligence-and-analytical-approaches-for-the-crime-gang-terrorism-nexus.html>.
- 57 Chris Dalby, “GameChangers 2019: As Venezuela Sinks, Maduro’s Criminal Ties Keep Him Afloat,” *InSight Crime*, January 18, 2020, <https://www.insightcrime.org/news/analysis/gamechangers-venezuela-maduro-criminal-ties/>; Ortegón, “Cartel of the Suns.”
- 58 “Nicolás Maduro Moros and 14 Current and Former Venezuelan Officials Charged with Narco-Terrorism, Corruption, Drug Trafficking and Other Criminal Charges” (US Department of Justice, March 26, 2020), <https://www.justice.gov/opa/pr/nicol-s-maduro-moros-and-14-current-and-former-venezuelan-officials-charged-narco-terrorism>.
- 59 For formal definitions of metrics like betweenness centrality see Sean F. Everton, *Disrupting Dark Networks*, Structural Analysis in the Social Sciences 34 (New York, NY: Cambridge University Press, 2012).
- 60 John Arquilla and David F. Ronfeldt, eds., *Networks and Netwars: The Future of Terror, Crime, and Militancy* (Santa Monica: Rand Corporation, 2001); Mark Granovetter, “The Strength of Weak Ties: A Network Theory Revisited,” *Sociological Theory* 78, no. 6 (1973): 1360–80, <http://www.jstor.org/stable/pdfplus/2776392.pdf?acceptTC=true>.
- 61 Hybrid threats deserve more attention. For a start, see Jessica Brandt, “Countering China and Russia’s asymmetric activity in Latin America,” *Brookings*, June 21, 2023, <https://www.bakerinstitute.org/research/use-similarity-based-algorithms-predict-links-mexican-criminal-networks>; and “Latin America Wrestles with a New Crime Wave,” *International Crisis Group*, May 12, 2023, <https://www.crisisgroup.org/latin-america-carib>

[bean/latin-america-wrestles-new-crime-wave.](#)

- 62 See Pablo Baisotti, “China’s Charm Offensive in Latin America and the Caribbean: A comprehensive Analysis of China’s Strategic Communication Strategy Across the Region [Part I: Propaganda and Politics],” 2023, *Research Publications* 55, [https://digitalcommons.fiu.edu/jgi\\_research/55](https://digitalcommons.fiu.edu/jgi_research/55); Pablo Baisotti, “China’s Charm Offensive in Latin America and the Caribbean: A Comprehensive Analysis of China’s Strategic Communication Strategy Across the Region [Part II: Influencing the Media],” 2023. *Research Publications* 56, [https://digitalcommons.fiu.edu/jgi\\_research/56](https://digitalcommons.fiu.edu/jgi_research/56); and Pablo Baisotti, “China’s Charm Offensive in Latin America and the Caribbean: A comprehensive Analysis of China’s strategic Communication Strategy Across the Region [Part III: Image, Academia, and Technology],” 2023, *Research Publications* 57, [https://digitalcommons.fiu.edu/jgi\\_research/57](https://digitalcommons.fiu.edu/jgi_research/57).
- 63 Sullivan and Jones, “Intelligence and Analytical Approaches.”
- 64 “Global Cocaine Report 2023: Local Dynamics, Global Challenges” (Vienna: UNODC, March 2023), 55, [https://www.unodc.org/documents/data-and-analysis/cocaine/Global\\_cocaine\\_report\\_2023.pdf](https://www.unodc.org/documents/data-and-analysis/cocaine/Global_cocaine_report_2023.pdf).
- 65 Isaac Poritzky, Nathan P. Jones, and John P. Sullivan, “Transnational Cartels and Prison/Jail Gangs: A Social Network Analysis of Mexican Mafia (Eme) and La Familia Michoacana Conspiracy Cases,” *Small Wars Journal*, October 24, 2022, <https://smallwarsjournal.com/index.php/jrnl/art/transnational-cartels-and-prisonjail-gangs-social-network-analysis-mexican-mafia-eme-and>; Mitchel P. Roth, *Power on the Inside: A Global History of Prison Gangs* (London: Reaktion Books, 2020).
- 66 “Under U.S. Sanctions, Iran and Venezuela Sign 20-Year Cooperation Plan,” *Reuters*, June 12, 2022, <https://www.reuters.com/world/iran-venezuela-sign-20-year-cooperation-plan-state-tv-2022-06-11/>.